



*The Foreign Policy Instruments Service is a service of the European Commission reporting directly to HRVP Ashton.

**The Managing Director for Crisis Response will be invited to attend Corporate Board meetings as necessary

- **PURPLE:** reporting directly to the HRVP
 - **GREEN:** Corporate and Policy Boards
 - **ORANGE:** Working Group Chairs
 - **BLUE:** CFSP Agencies
 - **DARK GREEN:** Crisis management structures

Advisors:

- F. Andresen Guimaraes, Advisor multilateral relations
- T. Béchet, Advisor regional cooperation
- C. Brumter, Advisor security questions
- C. Jouret, Advisor Middle East
- B. Majewski, Advisor, COASI Chair
- A. Olljum, Advisor
- T. Roe, Advisor ASEM
- A. van der Spree, Advisor ICS
- P. Willaert, Advisor external relations and inspection of EU Delegations
- S. Zervoudaki, Advisor training